

TRANSFORMATION FROM AGRICULTURAL COMMUNITY TO SOCIAL ENTREPRENEUR: A CASE STUDY OF *BUMDES* IN KARAWANG AND NORTH TIMOR TIMOR REGENCY

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Abstract. *Village-Owned Enterprises (BUMDes) are economic institutions built on community initiatives, managed by the community, and community business capital and village budgets. Based on Law Number 6 of 2014 that BUMDes is a solution in improving village economic welfare. The types of BUMDes businesses vary, including agricultural commodities, trade, equipment rental services, and others. However, the formation of BUMDes is a process of transforming an agrarian village community into a creative and innovative social entrepreneur. The role of BUMDes, among others, is to carry out rural agricultural commodity businesses that have added value, selling value, and profit margins. So far, the profit margin of small farmers is because many have to go through collectors. With the existence of BUMDes, the sales chain is shorter and more practical. Therefore, the spirit of social entrepreneurship is an absolute necessity in managing BUMDes.*

Keywords: *Agriculture, BUMDes, Innovation, Social Entrepreneur, Transformation*